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# INTRODUCTION

- Anglo American Platinum (AAP) is the world's largest primary producer of Platinum Group Metals (PGMs). AAP is listed on the JSE Limited and is a member of the Anglo American plc group.
- We own and operate three mining complexes in South Africa's Bushveld complex:
   Mogalakwena and Amandelbult and Mototolo Mine. We also operate the Unki Mine on
   the Great Dyke in Zimbabwe.
- We focus on extracting value from all the PGMs and base metals we mine metals that make modern life possible in safe, smart and responsible ways.
- The AAP Company Strategy with the Strategic priorities and value enablers are presented below.

## AAP COMPANY STRATEGY



### **MATERIALITY**

- The International Integrated Reporting Council (IIRC) defines a matter as being material if the issue could substantively impact an organisation's ability to create value over the short, medium and long term.
- Materiality relates to identifying and prioritising the most relevant sustainability topics, taking into account the effect each topic has on an organisation and its stakeholders.
- A material topic is a topic that will substantively influence and impact the assessments, decisions, actions and performance of an organisation and/or its stakeholders in the short, medium and/or long term.

# PRINCIPLES UNDERPINNING AAP'S MATERIALITY PROCESS

- Listening to stakeholders and understanding their views
- Fulfilling Integrated reporting retirements when conducting the materiality process
- Understanding the company strategy and context, when identifying issues that are material to the company
- Transparency with stakeholders that are engaged with during the materiality process

# OVERVIEW OF AAP'S MATERIALITY PROCESS

#### **Internal Materiality**

Review of EXCO and Board documents to identify and contextualise AAP's most material issues.

#### **External Materiality**

Identifying issues that affect the external environment and mining sector, by analysing media articles, research reports, NGO reports and interviews with key stakeholders. External stakeholders interviewed included: Investors, Customers and Suppliers.

#### **Materiality Workshop**

Workshop with relevant internal and external stakeholders to prioritise material issues based on their potential impact and AAP's ability to influence these issues.

#### Review and approval by the Executive Committee and Board

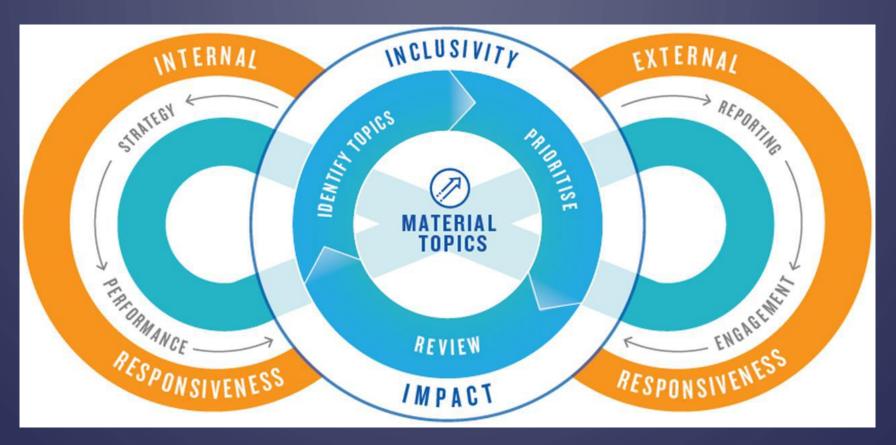
The Materiality process is completed prior to the Assurance engagement, the initiation of the integrated reporting process and the Board Risk Workshop.

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# MATERIALITY APPROACH



Source: AA 1000 Accountability Principles

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# RELATION TO RISKS

- As part of the internal materiality scan, current business risks are considered in the materiality determination process.
- The finalised list of material issues are incorporated into the annual Board Risk Workshop and assessed according to the Anglo American Risk Matrix.
- The company risks are aligned to the material issues identified. The
  differences may be attributed to the external views that are considered
  during the materiality process.

# MANAGEMENT OF MATERIAL ISSUES

Each material issue is linked to one of the company's pillars of value and the strategic goal associated with the company strategy. This process ensures that material issues raised are incorporated into the business strategy and are effectively managed.



As an example, the material issue related to Health and Safety is linked to the "Zero Harm" strategic priority initiative which drives the mindset of being non-negotiable on safety and ensuring that employees work safely.

# ROLE OF THE BOARD IN THE MATERIALITY PROCESS

- The Safety and Sustainable Development (S&SD) Board Committee has responsibility for oversight of the materiality process. Material issues identified are presented to the Executive Committee and the S&SD Committee for review.
- The presentation of material issues and the management of such issues in the Integrated and Supplementary Report is reviewed by the S&SD Committee and the Social, Ethics and Transformation (SET) Board Committee as appropriate.
- The inclusion of material issues into the Board Risk Workshop is guided by a risk-based approach and reviewed the Audit and Risk Committee.
- The management of key material issues, by auditing of selected sustainability key performance indicators, is overseen by the S&SD Committee and the Audit and Risk Committee.

# DISCLOSURE OF MATERIAL ISSUES IN THE INTEGRATED

REPORT

PILLARS OF VALUE

#### MATERIAL ISSUE AND ASSOCIATED TOPICS

LINKS TO STRATEGIC GOAL

READ MORE

• Em

Safety and health

**Health and safety** 

- Employee and community health and safety
- Fire risk and explosives management
- Tailings storage facility failure
- Reduction of airborne pollutants and inhalable hazards

Injury and absentee rates are generally linked to trends in morale and productivity. Amplats' aim is for zero harm, supported by targeted health and safety initiatives which should result in fewer health and safety incidents.

**IMPACT** 

Zero harm

The respective pillars are detailed in the supplementary report

Each material issue is then further linked to an Anglo American pillar of value, which can be translated to one of the

six IIRC capitals.

Material issues are linked to strategic goals from the company strategy

Further detail on the management of the material issue related to sustainability is provided in the Supplementary Report.

The six capitals under the IIRC framework translate across our pillars of value as follows:

AMPLATS PILLAR OF
VALUE

Financial Financial, cost
Manufactured Production
Human People, safety and health
Social and relationship Socio-political
Natural Environment
Intellectual All pillars

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# CONCLUSION

- AAP places significant emphasis on the importance of the Materiality process in identifying issues that are material to the business. This forms the basis of our Integrated and Sustainability reporting processes.
- The views of both internal and external are paramount, in assisting the business to identify its material issues.
- The reporting of the Materiality process and material issues identified, in the Integrated and Supplementary reports provide transparency to all stakeholders on the results of the Materiality process.